



PHOTO BY JANET TAYLOR-BIRKEY

AFSO 21 Initiative

Implementation of an Acute Care Clinic at Cannon in November has decreased local emergency room visits, saving the Air Force \$300,000 and increases access to medical care. By offering same day service, 28 beneficiaries are treated daily at the clinic.

Community Events

Base post office closes

The base post office will close today at 3 p.m. No date for its reopening has been announced.

For more information, call 763-5556.

Spouse's Day

Spouses may stop in the Family Support Center today for a small token of appreciation and to enter a drawing for a free gift basket.

Airman's Attic

The Airman's Attic, located in the same building at the base post office, will be open Saturday from 10 a.m. to 3 p.m. Staff sergeants and below and their adult family members may take up to 20 items per week for immediate family use.

For more information, call 784-4228.

Case lot sale

The Cannon Commissary will hold its worldwide Case Lot Sale 9 a.m. to 5 p.m. today and Saturday.

More Community Events on page 10

Base readies for summer safety season

By Lt. Col. Ancel Yarbrough
27th Fighter Wing Flight Safety commander

Have you heard? Summer is here yet again! It may not have felt like summer with the past few cool nights, but the Air Force is ready to proclaim another 101 Critical Days of Summer, beginning May 29. Cannon Air Force Base is in the thick of making the most of this summer as we continue to train as "The World's Most Lethal Warfighting Team" and prepare for the upcoming Air Expeditionary Force rotation 3/4.

I realize the skeptics in the crowd already have two things to say about any 101 Critical Days of Summer campaign. First, they clearly know the calendar shows the first day of summer isn't until the summer solstice on June 21. I prefer to view the bonus days added by the Air Force as the military's way of doing things bigger and better. Besides, if you have school-aged children, they begin their summer vacation around Memorial Day, whether Mom and Dad are ready or not. Second, most critics snipe that each summer campaign is merely a rehash of the last campaign, you know, be safe boating, camping, traveling and so forth.

This is where it's my job to make sure this is "not your father's summer campaign," to borrow one company's

slogan. And when you think about what this summer has in store for Cannon Airmen, it must become a reality.

Traditionally, safety professionals in the Air Force run summer campaigns to highlight the necessity to be smart as outdoor recreation and summer vacation opportunities increase. We all enjoy getting away, taking a break or just relaxing with friends on the long summer evenings. Summer safety campaigns, like the rest of our societal norms, changed after Sept. 11, 2001.

For those of us serving our country, summers are no longer full of lazy afternoons and backyard barbecues. We are a nation at war, and for those of us at home station that means we are maintaining readiness. That doesn't mean we can't find the time to treat our families to a magical vacation or a fun outing at the lake, but it does mean that as we enjoy the warm summer days we must also keep in focus our primary calling. For us at Cannon, that calling is readiness — a readiness that has defined purpose complete with numerous scheduled deployments.

Cannon Airmen will spend many of this summer's days deployed in preparation for the next AEF cycle. These training opportunities require teamwork and a level of execution that hones our skills while preserving

our assets (both personnel and materiel). We'll manage risk through sound operating practices and prudent decision making by all Airmen from commander down to the newest apprentice. This entails team members making numerous choices, personal and professional, both on and off duty. Whether you are deployed or at Cannon, at work or on vacation, making the right choice the first time eliminates many of the inherent risks of our profession and often prevents mishaps. Mishap prevention is exactly what the 101 Critical Days of Summer campaign is all about. You might say making the right choice preserves your ability to be a Lethal Warfighter.

This summer I encourage you to enjoy the great recreational opportunities that abound. I ask that as you spend time away from Cannon that you remember how much your unit needs your talents.

The bottom line is that if we all live smart, train hard and defend the freedoms of our country, at the end of this summer campaign we can all hold our heads high as "The World's Most Lethal Warfighting Team."

And when AEF 3/4 rolls around at the end of the summer, Cannon Airmen will lead the way for our country in the missions we've trained so hard to fulfill.

Smart Ops 21 office formed at Pentagon

By Staff Sgt. C. Todd Lopez
Air Force Print News

In February, Air Force leaders created a new program office at the Pentagon that will take the lead in optimizing the way the Air Force conducts its mission.

The Air Force Smart Operations 21 office, created in response to an initiative by Secretary of the Air Force Michael W. Wynne, will look at process improvement across the service.

The new office provides top-level guidance for implementing AFSO21 initiatives. These initia-

tives will enhance a mindset in the Air Force that is already geared toward innovation, said Brig. Gen. S. Taco Gilbert III, director of the Air Force Smart Operations 21 office.

"The Air Force has always fostered a culture of innovation," General Gilbert said. "We are trying to take that culture of innovation to the next level, where we look at all the processes involved in what we do. We look at not doing 'more with less,' but at being smarter about the way we are doing business — eliminating work that is unnecessary. We have tried to capture lessons learned from industry and govern-

ment agencies involved in process improvement."

Senior leaders designed the program specifically for the Air Force, and it is based on similar industry process improvement practices like Lean, Six Sigma and Theory of Constraints."

"Air Force Smart Operations 21 is a term coined by Air Force senior leadership to represent not only a program to institutionalize continuous process improvement, but also to describe a new way of thinking about the Air Force," General Gilbert said.

"We want to be smart about the things we do for the future."



NEWS

Cannon Airmen get a taste of life in 'The Big House'

Jail and Bail nets nearly a grand during National Police Week activities

Public Affairs staff report

The 27th Fighter Wing Security Forces made more "arrests" on May 15 than they have made in some time.

National Police Week gave cause to have fun and raise money through a variety of events such as a motorcycle rally and the annual Jail and Bail.

\$943.40 was raised throughout the day from a total of 68 people arrested, said Staff Sgt. Alan Clontz, 27th Security Forces Squadron. "We had 12 people "bribe" the jailer to get out of the cell area and

we had four people get [jailed] on more than one occasion," he said, which added to the levity of the good natured fun.

While some refused to be jailed and bailed, most participated with a sense of humor, such as with Master Sgt. Jerry McBride, 27th Radar Approach Control Center.

\$100 was raised in a five minute record time to jail Sergeant McBride.

Once word got out Monday morning about the glorious prospects of throwing me into the pokey, the money was raised in record time, said Sergeant McBride.

When asked why someone — or several someones — would raise this amount of money to have him jailed, Sergeant McBride replied via e-mail with the following:

"The reasons for my agonizing incarceration were solicited from the crew, and their responses are as follows:

1. To give everyone a break from him for a day.
2. I was coerced by my crew's NCO's to do so...really, I was.
3. Because he's a horrible B-ball referee.
4. Crimes against humanity and air traffic controllers; but mostly for controller amusement.
5. Master Sgt. McBride needed a nice break, and this was the perfect opportunity.
6. Radar Approach Control Center morale — my trainer said he'd beat me up if I didn't.
7. To see how a gorilla raised in the wild reacts to captivity.
8. I only had two dollars...so what the heck.

9. For the entertainment of it all, it could have been anyone, but Master Sgt. McBride got stuck with it.

10. He's from Texas.

11. I plead the 5th (three times)

Money raised from the Jail and Bail will go toward the security forces holiday party and proceeds from the motorcycle rally this past Sunday will be donated to the Fraternal Order of Police, said Staff Sgt. Joshua Tims, 27th Security Forces Squadron.

Monday was National Peace Officers Memorial day and the week of May 15 has been recognized as National Police Week since President John Kennedy signed Pubic Law 87-726 in 1962.

27th SF Airmen hosted numerous events during the week to raise money and to honor law enforcement officials who have lost their lives or been disable in the line of duty.

According to a police officer Web site, a law enforcement officer gives his or her life for local citizens every 57 seconds.

In addition to the Jail and Bail there was a motorcycle rally in downtown Clovis on Sunday, a bike rodeo for children and a pistol shoot.

Today there will be a golf tournament at Whispering Winds.

A security forces retreat ceremony starts at 4:30 p.m. at the base flag in front of Bldg. 1. Participants and observers need to be in place by 4 p.m.

For more information on the retreat, call 784-4928.



Photo By Janet Taylor-Birkey

Master Sgt. Jerry McBride, 27th Operations Support Squadron, sits in the "pokey" at 27th Security Forces as he tries to make bail. \$100 was raised in record time by the controllers of one of the two Radar Approach Control Center crews and flight commander, said Sergeant McBride.



PHOTO BY STAFF SGT. C. TODD LOPEZ

Uniform prototypes draw interest

Senior Master Sgt. Dana Athnos and Brig Gen. Robert Allerdice show prototypes of the Billy Mitchell (left) and Hap Arnold heritage coats (right) May 15 in Washington, D.C. The Air Force Uniform Board is reviewing several uniform concepts Airmen have suggested regarding the appearance of the service dress uniform. The Air Force began producing these uniforms which are a combination of those ideas from informal surveys. A more formal survey will provide additional opportunities for feedback and comments.

Gate-to-Gate run set

By Janet Taylor-Birkey
27th Fighter Wing Public Affairs

A Gate-to-Gate run will be held May 25 to commemorate Memorial Day. All Cannon ID holders are welcome to join the run which begins at 7:15 a.m. at Unity Park.

"This is going to be a neat event because each walker [or] runner will carry a carnation and place it on the memorial site located near the chapel," said Yolanda Romero, Services Marketing Director.

Participants will receive flowers to place on graves in honor of veterans.

Runners will begin at the Portales Gate, where they will run a 5.5 mile course and drop

the flower at the Memorial Wall at Unity Park, said Tech Sgt. Carefree Zellhart.

The Gate-to-Gate run will start after all participants are bussed to their starting point, and will end at Unity Park on base.

Participants who are walking will be taken by bus to Pool # 2's parking lot and walk a 1.5 mile course to drop the flower off at Memorial Park.

Flowers for this year's run have been donated by Blanca's, Butterfly Floral, Clovis Floral, Garden of Eden Floral and The Knights of Columbus from Cannon, said Ms. Romero. Prizes will also be awarded at Unity Park.



NEWS

Article 15 results

Courtesy Base legal office

An **airman first class** from the 27th Aircraft Maintenance Squadron received a reduction to airman and a reprimand for failing to go to his appointed place of duty on time.

A **senior airman** from the 27th Component Maintenance Squadron received a reduction to airman first class, 15 days of extra duty and a reprimand for failing to go to his appointed place of duty on time.

An **airman first class** from 27 CMS received a suspended reduction to Airman, 17 days of restriction to base, 17 days of extra duty and a reprimand for dereliction of duty by drinking more alcohol than allowed while deployed and drunk and disorderly conduct.

A **senior airman** from the 27th Equipment Maintenance Squadron received a reduction to airman, 15 days of extra duty and a reprimand for failing to use a technical order while performing maintenance.

A **staff sergeant** from the 27th Logistics Readiness Squadron had the suspended portion of an Article 15 punishment enforced, which called for a reduction to senior airman for dereliction of duty by failing to appear before a civilian judge in Muleshoe, Texas.

An **airman first class** from 27 LRS received a reduction to airman, a suspended forfeiture of \$713 pay, 20 days extra duty and a reprimand for wearing a lip ring while in uniform and failing to obey an order to shine his boots.

An **airman** from 27 LRS received a reduction to airman basic, 15 days extra duty and a reprimand for failing to meet dormitory room inspection standards, drinking alcohol while under the legal drinking age of 21 and possessing alcohol while under the legal drinking age of 21.

A **senior airman** from the 27th Operations Support Squadron had the suspended portion of an Article 15 punishment enforce, which called for a reduction to airman first class for dereliction of duty by failing to pass on sortie times to the oncoming shift.

An **airman first class** from 27 OSS received a vacation of the suspended portion of an Article 15 punishment which called for a reduction to airman for failing to meet dormitory room inspection standards.

An **airman** from the 27th Security Forces Squadron received a reduction to airman basic, 30 days extra duty and a reprimand for willfully damaging a government owned vehicle, indecently assaulting another airman, drunk and disorderly conduct and indecent exposure.

A **senior airman** from the 27th Services Squadron received a suspended reduction to airman basic, forfeiture of \$636 pay per month for two months, 45 days restriction to base, 45 days extra duty and a reprimand for driving while intoxicated.



PHOTO BY AIRMAN 1ST CLASS HEATHER SALAZAR

Not-so-nice doggy

Macco, an 11-year old Military Working Dog, demonstrates a less-aggressive muzzle attack on Staff Sgt. Ryan Veith, 27th Security Forces, May 12, to a group of Clovis students at the base theater. Macco and his handler, Staff Sgt. Andre Peters, 27 SFS, were part of program sponsored by the base legal office commemorating Law Day, which was officially celebrated May 5.

Task Force members visit African villages

By 2nd Lt. Omar Villarreal
CJTF-HOA Public Affairs

Since 2003, Combined Joint Task Force-Horn of Africa servicemembers have visited local orphanages with the hopes of learning new cultures, establishing friendships and building better futures.

Currently, about 200 CJTF-HOA servicemembers visit three different orphanages each week volunteering an average of 600 hours.

U.S. Navy Religious Program Specialist Richard Stoneking, CJTF-HOA chaplain's office, and Lt. Cmdr. Angie Walker, CJTF-HOA meteorology and oceanography officer, lead visits which include going to orphanages for boys, girls and infants.

Commander Walker and Specialist Stoneking became involved with the program for different reasons, but both get the same satisfaction out of doing it.

"When you visit the orphanages you can see the joy in the

eyes of every one of the children," Specialist Stoneking said. "It's the look in those eyes and the smiles on their faces that keep you coming back."

"You Soldiers are our brothers. The children learn new things from you and enjoy your company," said Mohammed, a Djiboutian native, has been a volunteer and father figure at the boys' orphanage since 1995. He said the young boys ask him daily if servicemembers are going to come and play with them.

It's not just the local community that enjoys the company during the weekly visits. Many servicemembers have families and small children of their own back home who they miss. Those individuals see the orphanage trips as a chance to get what some call a "baby fix."

Commander Walker said she enjoys visiting the orphanages because she misses her children and because of what she learns when she talks with the girls.

"Being away from your children can be hard for some ser-

vicemembers, she said. "I miss my kids, but by going to an orphanage or women's shelter I am able to get what I can't during my deployment, a child's company."

Commander Walker said visiting the children allows her to teach them a bit of American culture while at the same time learning theirs, something she wouldn't have been able to do without the visits.

With CJTF-HOA's mission focused on conducting operations and training in order to assist host nations establish secure environments and regional stability, servicemembers here stay busy. But, because of the importance of making new friends, learning new cultures, and showing that everyone needs someone to talk with, no scheduled visit goes unmanned.

"These visits give us an opportunity to interact with the community and make a difference," Commander Walker said. "A difference is what we are here to make."



COMMENTARY

Base agencies can help you read a contract's fine print

By Master Sgt. Lester Luker
27th Services Squadron

Everyone has heard the phrase about needing to "read the fine print" before signing a contract. But what exactly is the "fine print"? The American Heritage Dictionary defines "fine print" as the portion of a document, especially a contract, that contains qualifications or restrictions in small type or obscure language. It also says it is something presented in a deliberately ambiguous or obscure manner.

Now here's the big question: How many of us really take the time to read everything in a contract before we sign?

Contracts are a part of everyday life and they can't be avoided. Just about anything we buy, sell or rent involves a contract of some form. Most of the time, these contracts are very straight forward and easily understood. However, sometimes they can be very lengthy or have a lot of confusing "fine print."

If you are like most people, you don't read the entire agreement. You might skim over it to see if everything appears in order, but you feel that reading it would take too long and would be a waste of your time. Or, you don't understand the "legalese" part and don't want to be embarrassed by asking questions. Whatever the reason, you sign the contract thinking you'll figure out what everything means later.

Once you get home, you take a look at the paperwork. That's when the issues start popping out. You ask yourself, "Why does this one year contract go for 56 weeks when there are only 52 weeks in a year?" The salesman said it would be financed at 5.4 percent, but the contract says 6.7 percent annual percentage rate. You then ask yourself, "I can't afford to pay for this new car and the insurance to cover it, what can I do?"

With few exceptions, once you sign the contract, it becomes a legally binding agreement. Often, it's too late to make changes or to back out of the deal. The time to ask questions is before you sign, not afterwards. But who can you go to for help?

Two agencies on base that can help you before you get into a bad situation.

First, the Family Support Center (FSC) can assist you to ensure the new car or 50" plasma TV that you have fallen in love with will fit into your budget. As a first sergeant, I've seen too many situations where a little bit of financial pre-planning and forethought could have prevented folks from getting into a bad situation. If you don't already have a budget, contact the FSC team to establish one.

Second, the base legal office can help review your contract before you sign. AFI 51-504, Legal Assistance, Notary, and Preventative Law Programs, para. 1.4.13 Consumer Affairs, states "legal assistance attorneys provide counseling on a wide range of consumer issues

such as bankruptcy, consumer fraud, identity theft, retail purchases and vehicle leases." Attorneys are available during normal walk-in hours if you have questions about your contract, take advantage of this often overlooked military benefit.

Keep the following in mind before signing a contract:

— Make sure that you are dealing with trustworthy and reliable companies. Information may be obtained from the Better Business Bureau's Web site www.bbb.org/.

— Shop around and compare prices.

— Read everything — know the fine print.

— Make sure that all of the details about the contract are fully stated.

— Make certain that there are no blank spaces in the contract so that they cannot fill in information after you have signed.

Very few retailers try to trick you, but the phrase "buyers beware" is always sound guidance. If what the salesman says doesn't jive with what's written in the contract, get clarification until it does match.

I do not claim to be a lawyer nor I do not play one on TV. But one thing for certain is I will always read each contract thoroughly before signing on the dotted line. And if there is something I do not understand, I will use my military benefits and contact someone who does.

Leadership is the art of influence rather than the use of force

By Col. Daniel Ciechanowski
91st Operations Group commander

Your supervisor comes into the office and demands that you have Airman Jones' enlisted performance report finished by close of business "or else!" So, you do as you're told. It's not your best effort, but at least the boss will be off your back.

Months later, your new supervisor tells you he really wants you to finish Airman

Smith's EPR today. He explains that he attended last month's senior airman below-the-zone promotion board and watched a great Airman lose out on early promotion because of a missing EPR. He knows the next board will happen soon and says Airman Smith has really impressed him. He offers to help you prepare the EPR.

Who would you prefer to work for, Boss 1 or Boss 2?

The answer seems obvious.

While there are times when immediate action is required, I believe we use rank and direct orders as a crutch too frequently in lieu of more effective means of communication.

Let's dissect the approach used by Boss 2. He employed four techniques that make up what professor David Gergen, author of "Eyewitness to Power," calls the art of successful persuasion:

Credibility that assures

What gives the boss credibility in this case? First, the Air Force granted him authority by naming him your boss. Additionally, he's served on promotion boards and has acquired inside knowledge of the process.

When combined, these elements attest to his credibility and assure the supervisee. Yet the most important ways a supervisor can earn trust are not based on rank. Technical

knowledge and personal proficiency give his subordinates a reason to take him seriously. Developing trust and confidence is essential if he wants to be effective.

Empathy that bonds

The boss uses empathy next to demonstrate the impact of not getting the EPR done on time. He tugs at your emotions. Does it bother you that

■ See LEADERSHIP, Page 6

MACH METER

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27fvmachmeter@cannon.af.mil.

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If you have a suggestion you would like to make, or a kudo you'd like to give, call the **ACTION LINE at 784-2722** — If you have a problem you need resolved, call the responsible agency first so they can provide better service to everyone promptly.

Deadline for submitting articles is noon Friday the week prior to publication. Deadline for free classified advertisements is noon, the Tuesday prior to publication.

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This week's
Viper Volunteer is



PHOTO BY TECH.SGT. SCOTT MACKAY

Master Sgt.
Dwight Almacen

Sergeant Almacen, 27th Fighter Wing Historian Office, has been a dedicated volunteer to the students at Barry Elementary School for more than three years and has helped students improve their reading abilities with one-on-one mentoring, said Ellen Saccoia-Smith, Family Support Center.

The Viper Volunteer highlights the spirit of volunteerism and extraordinary contributions to the Cannon community. To nominate a Viper Volunteer, call Ellen Saccoia-Smith at 784-4228.



Sgt. Afi's 36-2903
Tip of the Week

In accordance with Air Force Instruction 36-2903, the wear of combat boots with the blue service uniform combination is authorized. There are, however, restrictions, such as with the mess dress uniform for males and maternity jumper or skirt for female Airmen.

Last week's
Viper Volunteer is



PHOTO BY AIRMAN 1ST CLASS HEATHER SALAZAR

Tech. Sgt.
Tony Gard

Sergeant Gard, 27th Mission Support Squadron, participates in the annual Boy Scout camp, Fraternal Order of Eagles and the Christmas Shopping Spree for needy children, said Ellen Saccoia-Smith, Family Support Center.

The Viper Volunteer highlights the spirit of volunteerism and extraordinary contributions to the Cannon community. To nominate a Viper Volunteer, call Ellen Saccoia-Smith at 784-4228.



FEATURE

Spouses reflect on challenges military life

By Janet Taylor-Birkey
27th Fighter Wing Public Affairs

Shirly Pardee and Patty Williams do not look like their white-gloved predecessors who might have worn Sunday dresses and gloves, sipped tea and ate cucumber sandwiches.

Mrs. Pardee, wife of Master Sgt. Tommy Pardee, 27th Logistics Readiness Squadron has a tiny, glimmering stud in her left nostril; Ms. Williams, wife of Tech. Sgt. Nick Williams, 372nd Training Squadron, Detachment 9, has a flower tattoo on her right ear. Both have personalities ripe with laughter and opinions they don't mind sharing.

But they, too, are part of a special class of women known as the military spouse.

May is Spouse Appreciation Month across the military, causing both military personnel and civilians to honor the men and women who support their spouses, who in turn do a job most Americans are not trained to do; defend and protect the constitution of the United States.

But what makes military spouses different from civilian spouses?

"I think we deal with more than civilian spouses. We are single parents 50 percent of our active duty life and right now we deal with the fear of being left alone — permanently," said Mrs. Pardee.

Their key to survival can be summed up in the words of flexibility and attitude.

"Military spouses are flexible. We have to be," said Mrs.

Williams.

Part of that flexibility comes from knowing that her own attitude also not only affects her home, but also the 27th Fighter Wing mission. Being honest in saying that Cannon is not where she wanted to be stationed, Mrs. Pardee still holds that a wife needs to come to a new base with a good attitude "before you ever leave your previous base."

Flexibility also comes in the form of friendships formed with others at military bases.

Camaraderie and the familiarity the spouses have with each other draw military spouses together.

"It's hard to make friends when you move. But it makes it a little easier when you move and you know that there are other women — and men — who have somewhat the same experiences as you do," said Mrs. Pardee.

But how do families who come from varied backgrounds and cultures work together to make a stronger Air Force? "There is a sense of urgency. I might sit next to someone out in the world [and as a civilian], I take time to get to know them, whereas with my military friends, I make automatic connections," said Mrs. Williams. "I know that [we] have something in common."

Military spouses have learned to celebrate what is different and unique in their friendships instead of relying, on what is similar, said Siri L. Mitchell, military spouse and author of *Something Beyond the Sky*.

Mrs. Mitchell's experiences as a military spouse have taught

her to give up the search for a "soul-sister," and to remember that it is a luxury when this kind of friendship develops every few years. She encourages other spouses that having a friend with the same aged children, a husband with the same career field or someone who shares the same home-state can be the basis of a good friendship.

While the challenges of being a military spouse are great, these women are also quick to tout the benefits.

"Stability. A big one for me [is] financial stability," said Mrs. Pardee. Both women said they appreciate benefits such as medical treatment and living in base housing which help them feel secure in a lifestyle that can often times be unsettling.

Other benefits extend to adventures for their children.

"My children have seen Europe," said Mrs. Pardee. "How many eight year olds can say they have gone skiing in Switzerland or walking on the beaches of Holland or built rock castles in Bouvier, France?"

"Or flew in a C-5?" asked Mrs. Williams. "I have 'hopped' [on a C-5] from Alaska to California. I could fly from Alaska to California for three dollars [the cost of a boxed lunch]."

Many spouses might say long deployments are one of the most difficult things about being a military spouse. But many spouses see these times as a chance to relax, regroup and renew the romance in their marriage by looking forward to homecomings. Both women said it's like dating again when their

husbands return home.

"You have missed each other, so it's like a mini-honeymoon phase," said Mrs. Pardee. "Everything is fresh."

Looking forward to this mini-honeymoon phase can make all the difference in a marriage simply surviving or thriving.

Mrs. Williams has heard wives say they plan to leave their husband when he deploys. "It affects morale," said Mrs. Williams. "You don't want to have to worry about [homefront issues] while you are fighting for your country. That should be the

least of your worries."

She said that Airmen can better do their job and carry out the wing's mission if while walking to the plane, they hear, "I love you, I support you, I'll be here when you get back."

"The military member on a mission appreciates the sacrifice on the part of the spouse and honors that with renewed devotion to duty and family," said Mrs. Mitchell.

"I have to give [my husband] 100 percent of my support, so he can turn around and give his troops 100 percent," said Mrs. Pardee.

A guide for Air Force spouses

1. Thou shalt not write in ink in thy address book.
2. Thou shalt not covet choice assignments.
3. Love thy neighbors from other branches of the service, not matter how superior the Air Force may seem.
4. Honor all thy benefits for as long as they all shall live.
5. Thou shalt look for the best in every assignment even though the best may refer to "most childhood diseases in one year" or "record snow in one month's time."
6. Thou shalt remember all thy friends from all thy assignments with holiday greeting cards, for thou never knowest when thou may wish to spendeth the night with them while enroute to a new duty station.
7. Thou shalt not curse your spouse when she/he is TDY during moving days, holidays, birthdays or anniversaries.
8. Thou must never arrive at a new duty station and constantly speaketh about how much better thy last base was.

Adapted from *Air Force 101: a handbook for Air Force Spouses*
http://www.afrotc.umd.edu/AF101_marriage.pdf

LEADERSHIP

Continued from Page 4

someone lost out on early promotion because an EPR was not done on time? How would you feel if this happened to you?

Be careful not to overuse empathy. You can only play on heartstrings so many times, but when used very sparingly, empathy can be effective.

Explanations that inform

Boss 2 compliments Airman Smith's

performance and explains his plans to push the Airman for early promotion; therefore, he needs the EPR immediately. We can inspire action by providing background information and logical arguments.

When you tell people to "just do it" without an explanation, they're not encouraged to do their best. By demonstrating the importance of an action, persuasion becomes an easy task.

Words, actions that inspire

Getting your own hands dirty can

often incite action. Some leaders are great speakers and can use flowery language to motivate. Most of us can't write or speak in glittering prose, but we can all act. When we offer to pitch in and work with our troops, nine times out of 10 they will respond with enthusiasm and commitment.

You now have some new tools to try out the next time your unit is assigned a tough task. Remember persuasion first, direct orders last.

Build your credibility by becoming

an expert. Cautiously appeal to an Airman's sense of empathy; but more often, explain your decisions using logic, conviction and factually based arguments. Use words, ideas and actions to inspire and don't be afraid to lend a hand.

If one approach doesn't work, try another, but don't give in to the urge to pull rank. The ability to be more persuasive will make you a more effective person in the office and in all aspects of life.

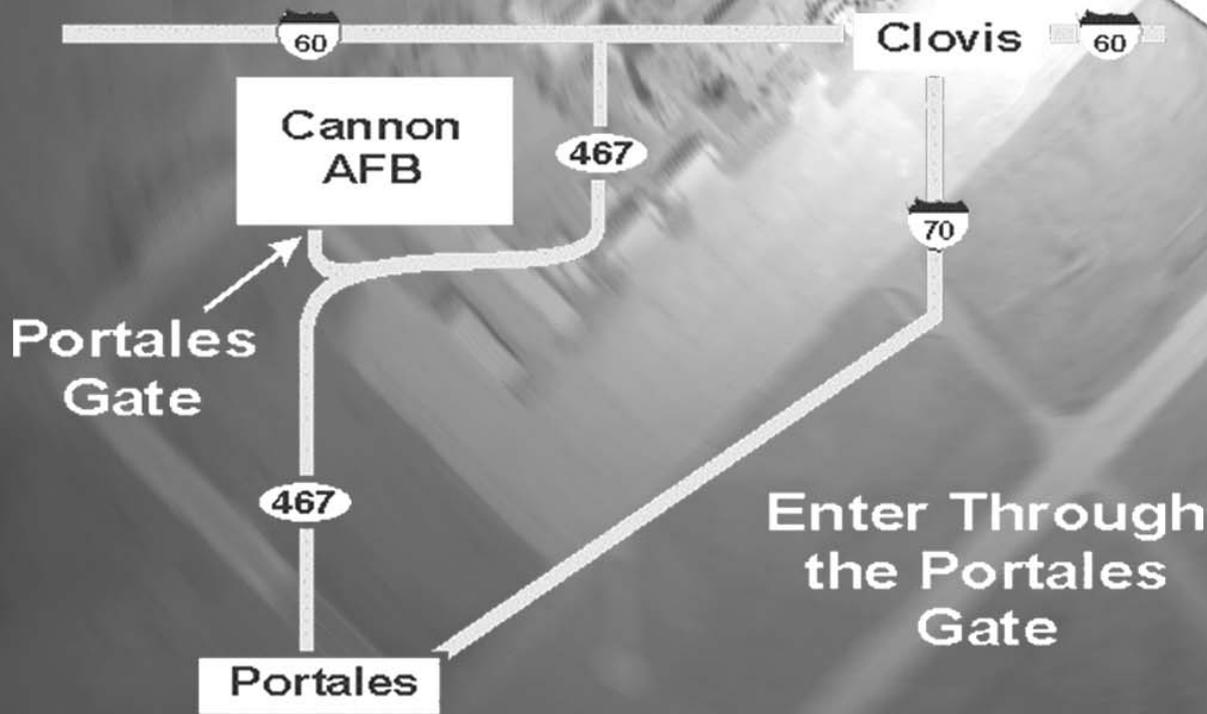


AIR POWER EXPO 2006

Cannon AFB, New Mexico

Free and Open to the Public.

Parking Opens at 9 a.m. May 27.



www.cannon.af.mil/airexpo06



COURTESY PHOTO

Pet of the Week

Max is obedient and house trained, however, he doesn't like to be around other male dogs. To adopt Max or other available dogs or cats, call the Family Support Center at 784-4228.

COMMUNITY EVENTS

■ Continued from Page 1

For more information, see www.commissaries.com.

Family Readiness

Pre-remote briefings will be held from 1 to 2 p.m. Wednesday and May 31. This briefing is mandatory for anyone going on a remote tour.

Pre-deployment briefings will be held from 3 to 4 p.m. Monday. A \$20 phone card is given to Airmen deploying for more than 30 days, compliments of the Air Force Aid Society. Call to reserve a seat.

Spouses are welcome and encouraged to attend any of these briefings.

Tricare for Retirees will be from 1 to 2 p.m. Tuesday. The class provides vital information on Tricare benefits after retirement.

Job seekers can get an edge on the competition by taking the national ACT WorkKeys assessment from 9 a.m. to noon Monday.

Manage your money better

Learn how to navigate online banking, balance a checkbook and find the best banking facilities at a bank account management class 1 p.m. to 2 p.m. Wednesday at the Family Support Center.

Breast-feeding class moved

The Breast-feeding class is now 10 a.m. to 3 p.m. Wednesday in the medical group's first floor conference room.

For more information, call Kayla Peel at 784-7961.

West Perimeter Road closed

West Perimeter Road will close 7:45 to 8:45 a.m. Thursday due to the Gate-to-Gate run. Vehicles can use South Perimeter Road to access the base and the Portales gate during this time.

Federal employment seminar

A federal employment seminar will be from 9 a.m. to 10:30 a.m. on Thursday at the Family Support Center. The class will focus on the federal application and hiring processes.



FEATURE

Base readies for kid's day of fitness and fun

By Janet Taylor-Birkey
27th Fighter Wing Public Affairs

Children and their families are invited to take part in Cannon's Sports and Fitness Day beginning at noon on Saturday. The day will feature attractions such as carnival games, a bouncy castle, sports events and prizes.

All events will be at the Youth Center, unless otherwise noted.

Schedule:

Armed Forces Kids Run

The Armed Forces Kids Run starts at 9 a.m. Saturday at the base track. Participants get a free t-shirt and lunch. Participants can register at the Central Community Center or at www.americaskidsrun.org.

Family Fun Basketball

A 2-on-2 basketball tournament at 5 p.m. Saturday with half-court play and double elimination. The age categories are 10-12, 13-15 and 16-18.

During the tournament, a parent may only score six out of a possible 11 points. Each basket is worth one point, three

pointers are worth two points. Referees will call all fouls.

Free throw contest

Start time is 4:30 p.m. Kids have one minute to hit as many free throws as possible.

3K Family Walk or Run

Start time is noon. This is a family event, where families can either walk or run around the base.

50-Yard Dash

Start time is 1 p.m.

Kids compete to see who can run the 50-yard dash in the shortest possible time.

Long jump

Start time is 1:30 p.m.

Kids jump as far as possible.

440-Yard Relay Race

Start time is 2 p.m. Teams for the 440 yard race are made up of four kids or two parents and two kids for the relay. Fastest time wins.

Pitch, Hit, Run challenge

Start time is 2:30 p.m. Kids can showcase their pitching, hitting and running abilities.

Pitch: Throw pitches at a designated "Strike Zone" target.

Hit: Hit from a stationary

tee for distance and accuracy.

Run: Kids run from second base to home plate for time.

Throwing contest

Start time is 3:30 p.m. Kids throw a football for distance.

Punt, Pass and Kick

Start time is 4 p.m.

Kids will punt for distance, pass at a target and kick at a field gold.

Flag Football Tourney

Start time is 4:30 p.m. Kids can show off their football skills during flag football competition after the punt, pass and kick contest.



U.S. AIR FORCE PHOTO

Hall of Famer

Former Air Force great Chad Hennings, a 1988 graduate of the Air Force Academy, was elected to the College Football Hall of Fame on May 16, 2006. He was considered one of college football's great defensive linemen of his era, a unanimous first-team All-America selection in 1987 who received the Outland Trophy as the nation's top interior lineman. As a pro, he embarked on a nine-year NFL career with the Dallas Cowboys that brought him three Super Bowl titles.

Softballers rev up to defend title

By Janet Taylor-Birkey
26th Fighter Wing Public Affairs

The Defending United States Softball Association Military World Champion, Cannon mens' varsity softball team, opened their 2006 softball season with an impressive first place finish in the Clovis Umpires Tune Up and a second place finish in the Knights Challenge, May 6 and 7.

The team is currently in first place in the Clovis Softball Associations Mens' Competitive League with an 8 - 1 record.

Having been with the team for four years, Coach Peter Santos said this is the most talented team ever from Cannon. He credits players for acting as a team while both on and off the field as a critical factor in making his job as coach easier.

But all the teamwork in the world will not help bring the win, unless the players possess the skills needed. Santos said that the leadership of the veterans coupled with talent of the rookies have made for a lethal combination.

All of these things gave Coach Santos high expectations, but he was still in for a surprise this year.

"We had five players return that were named to the All Tournament Team and the Most Valuable Player at the 2005 World Championship last year, so we expected to have a good year but the start we are having right now was unexpected. The new guys on the team have really stepped up," said Coach Santos.

The team is in good form, the plays are smooth and the team is looking forward to one of the best seasons in years. But like anything of value, there are obstacles to overcome.

"The biggest challenge we are having right now has been funding. Hopefully those issues will be resolved soon but for right now we will do our best to represent Cannon," said Coach Santos. "Everything we are doing now is preparing us for two major tournaments."

"The team has been invited to the ABC Wide World of Sports National Invitational Tournament in Disney World and the Military World Championship, Aug. 17 to 20," said Coach Santos.

"There will be a lot of teams gunning for us at 'worlds' this year, last year we surprised them, it's our hill now; they have to knock us off."



FEATURE



PHOTO BY STAFF SGT. CRAIG SEALS



PHOTO BY YOLANDA ROMERO

Celebrating Moms around the world

(Top) Chaplain (Capt.) Hugh Cottrell, 27th Figher Wing chaplain, presents Staff Sgt. Sarah Lozano, 27th Security Forces Squadron, with a Mother's Day gift Sunday during their deployment to Southwest Asia. Sergeant Lozano was one of five mothers honored at the location. (Right) Senaida Larson holds her daughter Maija as her mother Josephina Garcia holds her granddaughter Samantha at a Mother's Day special event at the Landing. Mrs. Larson is the wife of Tech Sgt. Matthew Larson, 27th Aircraft Maintenance Squadron.



What's happening?



Today

Penny Pincher Daily Lunch Special – Cup of Soup and half a Roast Beef Sub \$3 Members First
Seafood Buffet- 11 a.m. at The Landing
Police Tourney – noon at WWGG
Yu-Gi-Oh Challenge Plus – 4 p.m. at the Clovis CC*
Steak Special – 5 to 9 p.m. at The Landing
Texas Holdem' – 6 p.m. at The Landing

Saturday

Armed Forces 5K Run – 8 a.m. at the base track
Armed Forces Kids Run – 9 a.m. at the base track
Family Sports and Fitness Day – Noon at the youth center

Sunday

Joe Cannon Memorial Tournament – 7 a.m. at WWGG
Free Billiards – 3:30 p.m. at The End Zone
Dart League – 6:30 p.m. at The End Zone

Monday

Penny Pincher Daily Lunch Special – Cup of Soup and half a Roast Beef sub \$3 Members First
Jr. & Sr. Cheer – 4 to 6 p.m. at the Clovis CC*

Tuesday

Penny Pincher Daily Lunch Special – Cup of Soup and half a Roast Beef sub \$3 Members First
Oriental Buffet – 11 a.m. at The Landing
Country Fried Steak 5 p.m. at The Landing

Wednesday

Penny Pincher Daily Lunch Special – Cup of Soup and half a Roast Beef sub \$3 Members First
Italian Buffet – 11 a.m. at The Landing
Family Night – 6:30 p.m. at the Clovis CC

Thursday

Gate to Gate Run – 7:15 a.m. at Unity Park
Tween Torch Club – 4:30 p.m. at the Youth Center

X-Box Challenge – 5 to 7 p.m. at the Portales CC*
Teen Keystone Meeting – 6:30 p.m. at the youth center
Mexican Buffet – 11 a.m. to 1 p.m. at the Landing
Meat Lasagna – 5 to 8 p.m. at The Landing



* CC — Community Center WWGC — Whispering Winds Golf Course CDC — Child Development Center



Unit Spotlights

Congratulations Communications and Information Annual Award Winners!

Communications & Information Outstanding Field Grade Officer

Maj. Todd Glanzer, 27th Communications Squadron commander

Visual Information Noncommissioned Officer

Staff Sgt. April Wickes, 27th Communications Squadron

Communications & Information Outstanding Company Grade Officer

Capt. John Jose, 27th Communications Squadron

Visual Information Airman

Senior Airman Michael Garza, 27th Communications Squadron

Information Management Senior Noncommissioned Officer

Master Sgt. Vincent Hampton, 27th Communications Squadron

Comm-Computer Systems Noncommissioned Officer

Staff Sgt. Pablo Galan, 27th Communications Squadron

Information Management Noncommissioned Officer

Tech. Sgt. Cynthia Mateka, 27th Fighter Wing

Comm-Computer Systems Airman

Airman 1st Class Daniel Miller, 27th Communications Squadron

Information Management Airman

Senior Airman Jonathan Martinez-Paez, 27th Fighter Wing



Congratulations 27th Fighter Wing Spouse of the Year Mary Roux

Wife of Lt. Col. Ronald Roux,
27th Maintenance Group deputy commander

Chapel Schedule

CATHOLIC

The Sacrament of Reconciliation is at 8:30 a.m. Sundays and 4 to 4:30 p.m. the third Sunday of the month.

Sunday Mass 9:30 a.m. and 5 p.m.
Weekday Mass 12:05 p.m. M,W,F
Religious Education (grades K-6) 10:45 a.m. Sunday
LifeTeen youth ministry (grades 7-12) 6 p.m. Sunday

PROTESTANT

Little Blessings children's class (under four years old) is available during all services and Wednesday ministries.

Sunday Services:

Traditional Service 8 a.m.
Contemporary Service 11 a.m.
Fellowship Noon
Inspirational 12:30 p.m.

Wednesday Services

Prepared meal (small donation requested) 5:30 p.m.
AWANA (Three years old to 6th grade) 6:15 p.m.
CrossFaith (grades 7-12) 6:15 p.m.
Alpha Course (Cyber Café) 6:15 p.m.
Old Fashioned Bible Study 6:15 p.m.

At the Movies

The Cannon Movie Theater is located on the corner of Torch and D.L. Ingram.
Movie prices are \$3.50 for adults, \$1.75 for children and \$1 for all viewers on Thursdays.

Lucky numer Slevin

Friday and Sunday at 7 p.m.

Description: A case of mistaken identity lands Slevin (Josh Hartnett) in the middle of a war plotted by two rival crime bosses: The Rabbi (Ben Kingsley) and The Boss (Morgan Freeman). Slevin is under constant surveillance by the infamous assassin Goodkat (Bruce Willis) and hatches his own ingenious plot.

R: Strong violence, sexuality and language

Running time: 110 min

Ice Age 2

Saturday at 1p.m. and 7 p.m.

Description: The Ice Age is coming to an end and the animals are delighting in the melting paradise that is their new world. Manny (Ray Romano), Sid ((John Leguizamo) and Diego (Denis Leary) quickly learn that the warming climate has one major drawback: a huge glacial dam is about to break, threatening the entire valley.

PG: Some mild language and innuendos

Running time: 90 min.

Take the lead

Saturday and Sunday at 7 p.m.

Description: A former professional ballroom dancer (Anthony Banderas) volunteers at a New York public school to teach dance. The hip-hop instincts of his students clash with his ballroom methods, so they create a new dance style.

PG-13: Thematic material, some violence and language

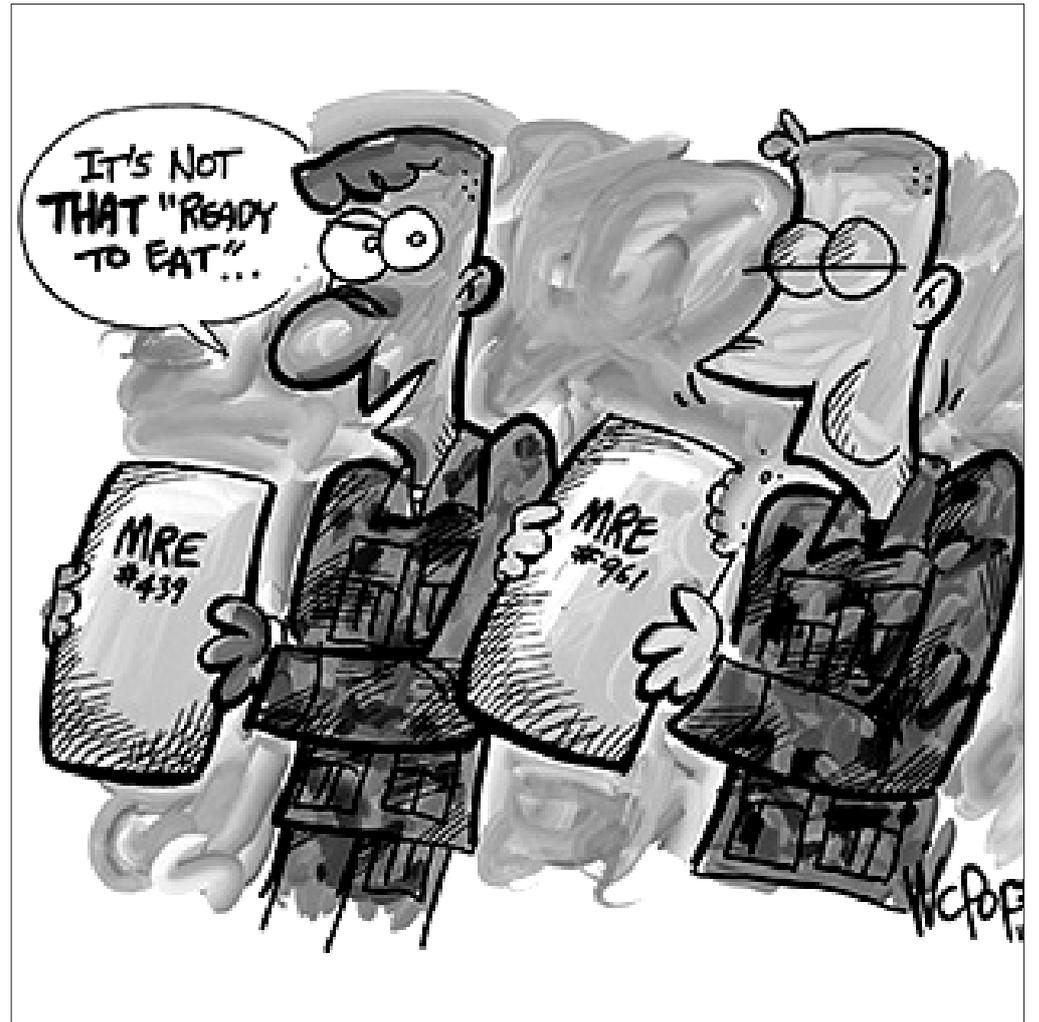
Running time: 108 min.



THE LIGHTER SIDE

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ANSWERS TO MAY 12 PUZZLE





SPORTS SHORTS



Memorial run

COURTESY GRAPHIC

Airmen and their families are invited to the 5.5 mile Gate to Gate Memorial Run 7:15 a.m. May 25 at Unity Park. Participants will receive a flower to be placed at Memorial Park. Buses will take runners to the Portales Gate for the start of the run. There will also be a 1.5-mile walk from the base theater. Both events will end at Unity Park.

Cannon Lanes

Family Bowl-a-Rama — Bowl two hours with up to six family members on the lane for \$12 from 6 to 9 p.m. today. Price includes shoes and one pitcher of soda.

Cosmic Bowling — Saturday and Wednesday 9 p.m. to midnight for only \$2.50 per game.

8 Pin Bowling Night — Bowl from 6 to 9 p.m. May 6. Cost is \$5.25 for three games.

An automatic strike will be awarded to anyone who knocks down eight pins or more on their first ball. Everyone in the family can participate.

Fitness center

Soccer/Kick Competition — The Cannon fitness center is searching for the base's strongest kicker with a competition at 11 a.m. Wednesday at the fitness center.

Push-up Contest — Participants may come to the fitness center any time Thursday to enter the push-up contest. Fitness center staff will keep a list of participants and announce a winner the next day.

For more information, contact the fitness center at 784-2466.

Youth sports

Instructional programs — Sign up for cheerleading, dance, yoga and preschool tumble at the youth center.

Classes are Tuesdays and Thursdays and cost \$30 per child.

Whispering Winds

Monday Night Scrambles —

Nine hole scrambles begin at 5 p.m. Mondays for two-person teams. Handicaps will be used and players may pick their own partners.

Players must sign up by 3 p.m.

Tee Time Policy — Tee times will only be given to groups of three, four or five people on weekends or holidays.

Groups of five must have at least one electric cart per group. Singles or groups of two are encouraged to come out and try joining another group to make a three, four or five-some.

If the course is not crowded, the counter attendant or course marshal may allow smaller groups to play.

Senior Days — Senior golfers 50 years and older receive \$2 off daily green fees and 50 percent off electric carts Monday through Friday.

Retiree Wednesdays — Golfers with a retired military ID card receive \$2 off daily green fees and 50 percent off electric carts on Wednesdays.

Member First Discounts — Members receive 10 percent discount off annual, quarterly and monthly greens fees.

Also, they receive discounts on club and cart rentals for 18 holes.

The End Zone

Dart League — The Cannon dart league is looking for new players and teams. Register for league play at 6 p.m. Wednesdays in the End Zone game room. Three person games played, five team Cricket and three single 501 Match Duration.

For more information, contact Master Sgt. Wendell Pugh at 784-2332.